## CLIMATE MANUFACTURING (Scopes 1 & 2) 2023 2021 2022 2030 -4.4% -20.5% ~-50%\* -28.3% CO<sub>2</sub> emissions vs. 2019 vs. 2019 vs. 2019 vs. 2019 RAW MATERIALS & COMPONENTS 2021 2022 2023 2024 21% 30% 70% 45% CO<sub>2</sub> emissions covered RAW MATERIALS (Scope 3) 2023 2021 2022 2030 ~-30%\* **New target** CO<sub>2</sub> emissions vs. 2019 TRANSPORT (Scope 3) 2023 2021 2022 2030 +15.8% ~-30%\* -14% -25% CO<sub>2</sub> emissions vs. 2019 vs. 2019 vs. 2019 vs. 2019 UPSTREAM ENERGY \*\* (Scope 3) 2023 2021 2022 2030 ~-30%\* +3% -11% -19% CO<sub>2</sub> emissions vs. 2019 vs. 2019 vs. 2019 vs. 2019 **USE PHASE** (Scope 3) 2021 2023 2022 2030 +10% +0.5% +1.8% +2.9% vs. 2020 vs. 2020 energy efficiency vs. 2020 vs. 2020

<sup>\*</sup> Scopes 1 & 2:-47.2%; Scope 3:-27.5%

<sup>\*\*</sup> Upstream Energy: activities related to the supply of energy (fuels, electricity)