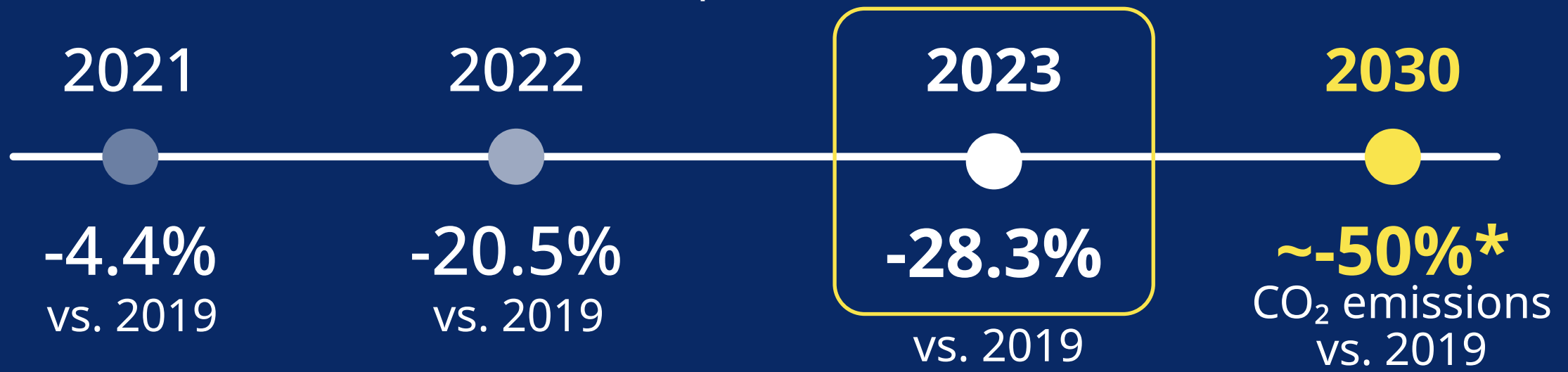
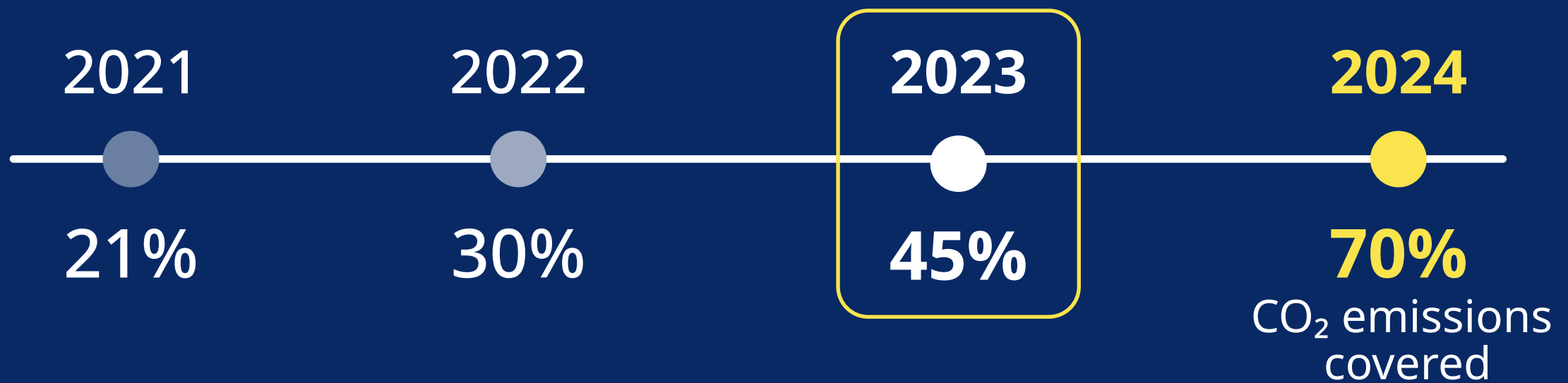


CLIMATE

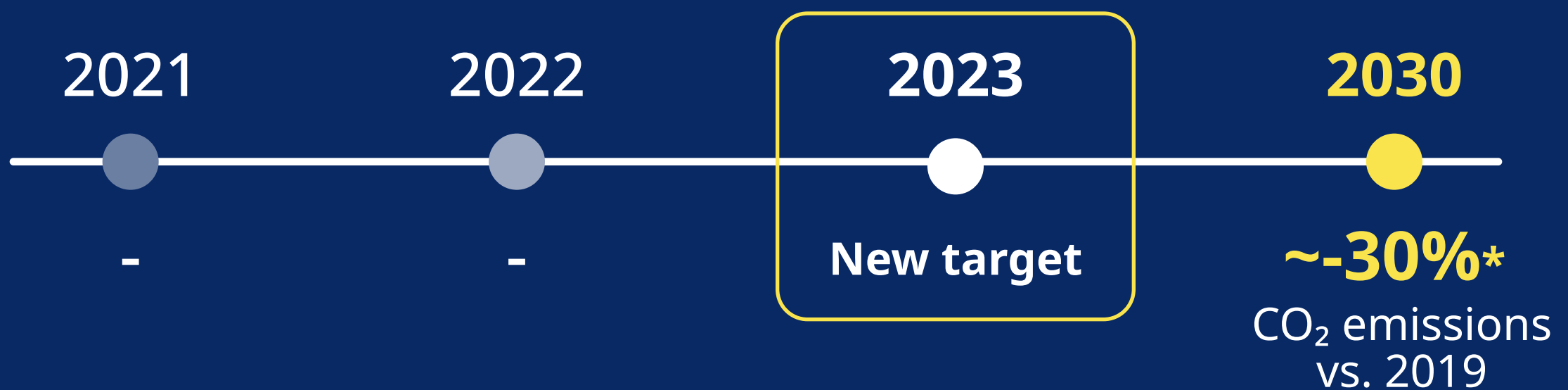
MANUFACTURING (Scopes 1 & 2)



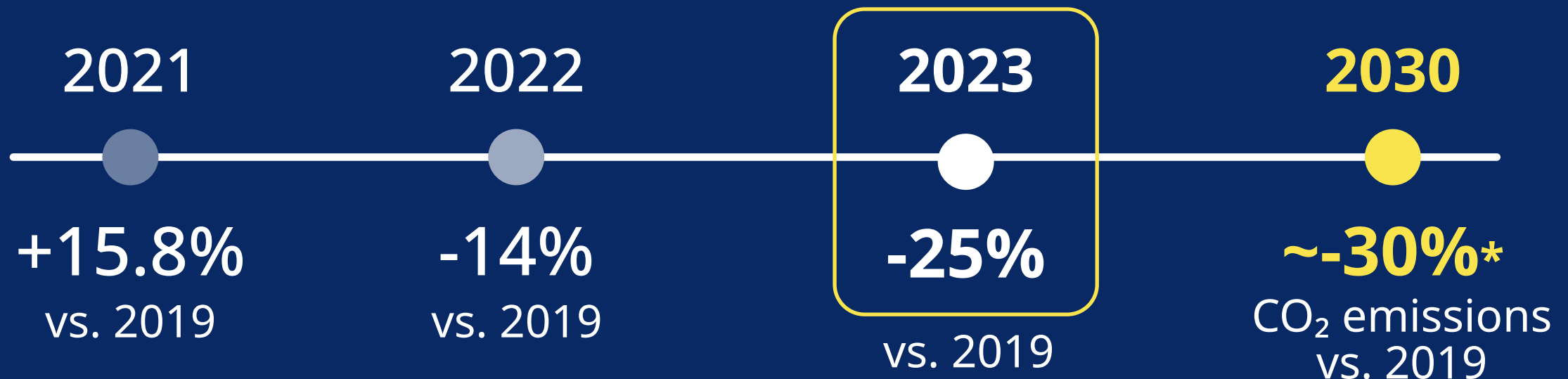
RAW MATERIALS & COMPONENTS



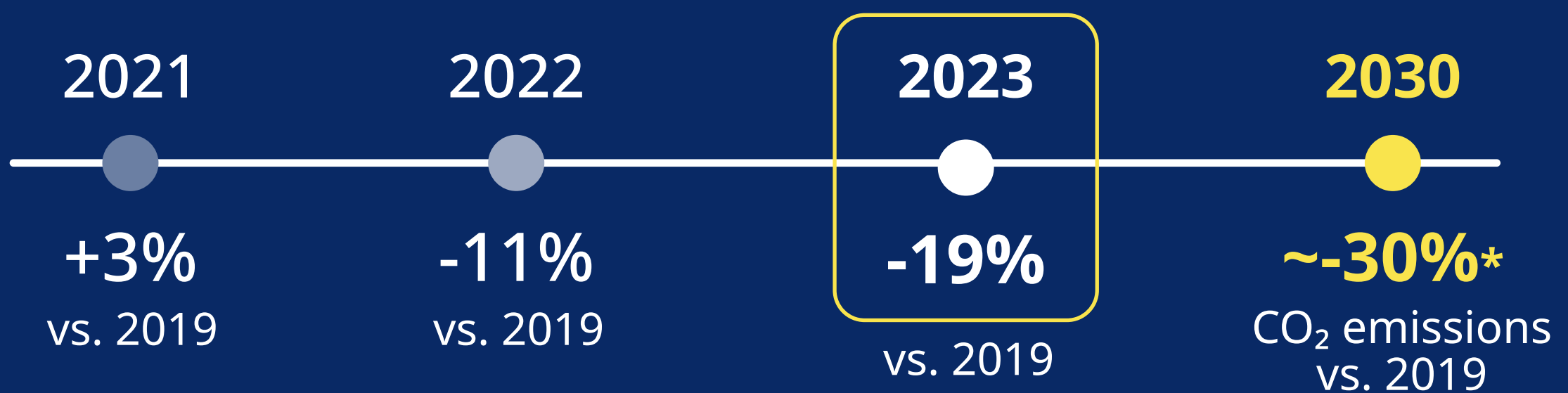
RAW MATERIALS (Scope 3)



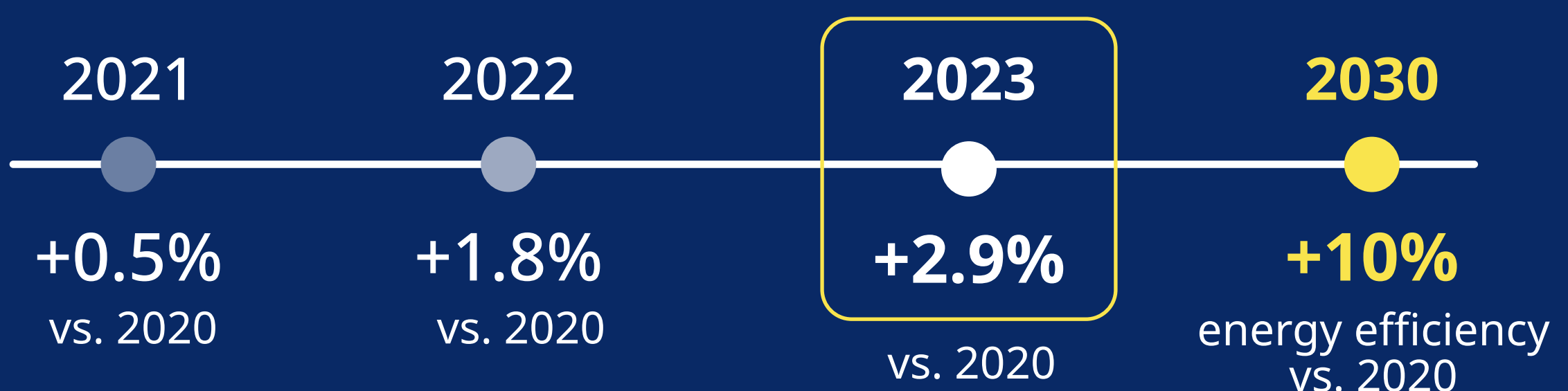
TRANSPORT (Scope 3)



UPSTREAM ENERGY ** (Scope 3)



USE PHASE (Scope 3)



* Scopes 1 & 2 : -47.2% ; Scope 3 : -27.5%

** Upstream Energy: activities related to the supply of energy (fuels, electricity)