## CLIMATE MANUFACTURING (Scopes 1 & 2) 2023 2021 2022 2030 -29% -41% -50%\* -44% CO<sub>2</sub> emissions vs. 2010 vs. 2010 vs. 2010 vs. 2010 RAW MATERIALS & COMPONENTS 2021 2022 2023 2024 21% 30% 70% 45% CO<sub>2</sub> emissions covered RAW MATERIALS (Scope 3) 2023 2021 2022 2030 -28%\* **New target** CO<sub>2</sub> emissions vs. 2019 TRANSPORT (Scope 3) 2023 2021 2022 2030 -28%\* +15.8% -14% -25% CO<sub>2</sub> emissions vs. 2019 vs. 2019 vs. 2019 vs. 2019 **UPSTREAM ENERGY \*** (Scope 3) 2023 2021 2022 2030 -28%\* +3% -11% -19% CO<sub>2</sub> emissions vs. 2019 vs. 2019 vs. 2019 vs. 2019 **USE PHASE** (Scope 3) 2021 2023 2022 2030 +10% +0.5% +1.8% +2.9% vs. 2020 vs. 2020 energy efficiency vs. 2020 vs. 2020