



**FIRST SUPPLEMENT DATED 6 MAY 2026 TO THE
EUR 15,000,000,000 EURO MEDIUM TERM NOTE PROGRAMME
BASE PROSPECTUS DATED 3 DECEMBER 2025 OF**

Compagnie Générale des Établissements Michelin
(incorporated as a *société en commandite par actions* in France)

This first supplement (the “**First Supplement**”) is supplemental to, and should be read in conjunction with, the Base Prospectus dated 3 December 2025 (the “**Base Prospectus**”) prepared in relation to the €15,000,000,000 Euro Medium Term Note Programme of Compagnie Générale des Établissements Michelin (the “**Programme**”). The Base Prospectus as supplemented (including by this First Supplement) constitutes a base prospectus for the purpose of Article 8 of Regulation (EU) 2017/1129, as amended (the “**Prospectus Regulation**”). The *Autorité des marchés financiers* (the “**AMF**”) has granted approval number n°25-463 on 3 December 2025 to the Base Prospectus.

This First Supplement has been approved by the AMF in France in its capacity as competent authority pursuant to the Prospectus Regulation. The AMF only approves this First Supplement as meeting the standards of completeness, comprehensibility and consistency imposed by the Prospectus Regulation. Such approval should not be considered as an endorsement of the Issuer or of the quality of the Notes which are the subject of this Base Prospectus. Investors should make their own assessment as to the suitability of investing in the Notes. This First Supplement constitutes a supplement to the Base Prospectus, and has been prepared for the purpose of Article 23 of the Prospectus Regulation.

Terms defined in the Base Prospectus have the same meaning when used in the First Supplement.

This First Supplement has been prepared for the purposes of (i) incorporating by reference the French language version of the Issuer’s *document d’enregistrement universel* 2025 filed with the AMF under No. D.26-0220 on 3 April 2026 (the “**2025 Universal Registration Document**”) and the press release published by the Issuer on 29 April 2026 announcing the financial information at 31 March 2026, (ii) updating “Risk Factors” section of the Base Prospectus, (iii) updating “Description of the Issuer” section of the Base Prospectus and (iv) updating “General Information” section of the Base Prospectus.

Save as disclosed in this First Supplement, there has been no other significant new factor, material mistake or material inaccuracy relating to information included in the Base Prospectus, that could significantly and negatively affect the assessment of the Notes. To the extent that there is any inconsistency between (a) any statements in this First Supplement and (b) any other statement in, or incorporated in, the Base Prospectus, the statements in the First Supplement will prevail.

Copies of this First Supplement (a) will be available on the website of the AMF (www.amf-france.org), and (b) will be available on the website of the Issuer (www.michelin.com).

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RISK FACTORS

The section entitled “A. RISK FACTORS RELATING TO THE ISSUER” on page 14 of the Base Prospectus shall be replaced by the following:

“A. RISK FACTORS RELATING TO THE ISSUER

As of the date of this Base Prospectus, risks factors relating to the Group and its activity are those described on pages 154 to 162 of the 2025 URD which are incorporated by reference into this Base Prospectus.

Those risk factors include the following:

- Risks related to the Issuer’s strategy, organization and governance (including (i) environmental transition risks and environmental impacts from the Issuer’s operations; (ii) risk related to mergers and acquisitions; (iii) risk related to lack of employer attractiveness/employee retention; and (iv) risk related to MICHELIN brands and reputation);
- Risks related to the Issuer’s operations (including (i) risk related to physical effects of climate change; (ii) risk related to supply chain; (iii) risk related to manufacturing business interruption; (iv) risk related to cyber attacks; (v) risk related to knowledge retention; (vi) risk related to environmental impacts from the use of the Issuer’s products, and (vii) risk related to tire product safety);
- Financial risks (including pension and other defined benefit plans).”

DOCUMENTS INCORPORATED BY REFERENCE

The section entitled “Documents Incorporated by Reference” on pages 25 to 30 of the Base Prospectus shall be replaced by the following:

“DOCUMENTS INCORPORATED BY REFERENCE

This Base Prospectus should be read and construed in conjunction with the information contained in the sections of the following documents, identified in the cross-reference table, which are incorporated by reference in, and form part of, this Base Prospectus:

- (a) the French version of the Issuer’s *document d’enregistrement universel* 2024 filed with the AMF under No. D.25-0229 on 4 April 2025 (the “[2024 URD](#)”), which contains, *inter alia*, the Issuer’s audited consolidated financial statements as at and for the year ended 31 December 2024 and the statutory auditors’ report thereon; and
- (b) the French version of the Issuer’s *document d’enregistrement universel* 2025 filed with the AMF under No. D.26-0220 on 3 April 2026 (the “[2025 URD](#)”), which contains, *inter alia*, the Issuer’s audited consolidated financial statements as at and for the year ended 31 December 2025 and the statutory auditors’ report thereon; and
- (c) the press release of the Issuer “Financial information for the three months ended March 31, 2026” dated 29 April 2026 (the “[2026 Q1 Results](#)”) related to the first quarter 2026 sales; and
- (d) the section “Terms and Conditions” contained in the English language base prospectus of the Issuer dated 6 December 2023 approved by the AMF under No. 23-505 on 6 December 2023 (the “[2023 EMTN Conditions](#)”).

Such documents and sections shall be deemed to be incorporated in, and form part of this Base Prospectus, save that (i) any statement contained in a document or part of a document which is incorporated by reference herein shall be modified or superseded for the purpose of this Base Prospectus to the extent that a statement contained herein modifies or supersedes such earlier statement (whether expressly, by implication or otherwise), and (ii) any statement contained in this Base Prospectus or in a section which is incorporated by reference herein shall be deemed to be modified or superseded for the purpose of this Base Prospectus to the extent that a statement contained in any section which is subsequently incorporated by reference herein by way of a Supplement prepared in accordance with Article 23 of the Prospectus Regulation modifies or supersedes such earlier statement (whether expressly, by implication or otherwise). Any statement so modified or superseded shall not, except as so modified or superseded, constitute a part of this Base Prospectus.

Free English translations of the 2025 URD and the 2024 URD are available on the website of the Issuer for information purposes only.

The cross-reference table below sets out the relevant page references for the information incorporated herein by reference. For the avoidance of doubt, the non-incorporated parts of the documents referred to in the cross-reference table below shall not form part of this Base Prospectus and are either covered elsewhere in this Base Prospectus or not relevant for investors.

Information incorporated by reference in relation to the Issuer:

Annex 7 of the Delegated Regulation

3. RISK FACTORS

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|-------------|---|---------------------------|
| 3.1. | A description of the material risks that are specific to the Issuer and that may affect the Issuer’s ability to fulfil its obligations under the securities, in a limited number of categories, in a section headed “Risk Factors”.

In each category the most material risks, in the assessment of the Issuer, offeror or person asking for admission to trading on a regulated market, taking into account the negative impact on the Issuer and the probability of their occurrence, shall be set out first. The risk factors shall be corroborated by the content of the registration document. | 2025 URD pages 154 to 162 |
|-------------|---|---------------------------|

4. INFORMATION ABOUT THE ISSUER

4.1. History and development of the Issuer

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|--------|--|-------------------------------|
| 4.1.1. | Legal and commercial name of the Issuer | 2025 URD page 478 |
| 4.1.2. | Place of registration of the Issuer, its registration number and legal entity identifier | 2025 URD page 478 |
| 4.1.3. | Date of incorporation and the length of life of the Issuer, except where the period is indefinite | 2025 URD page 478 |
| 4.1.4. | The domicile and legal form of the Issuer, the legislation under which the Issuer operates, its country of incorporation, the address, telephone number of its registered office (or principal place of business if different from its registered office) and website of the Issuer, if any, with a disclaimer that the information on the website does not form part of the prospectus unless that information is incorporated by reference into the prospectus | 2025 URD page 478 |
| 4.1.5. | Any recent events particular to the Issuer and which are to a material extent relevant to an evaluation of the Issuer's solvency | 2026 Q1 Results pages 1 to 13 |
| 4.1.6. | Credit ratings assigned to the Issuer at the request or with the cooperation of the Issuer in the rating process | 2025 URD page 50 |

5. BUSINESS OVERVIEW

5.1. Principal activities

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|--------|---|---------------------------|
| 5.1.1. | A brief description of the Issuer's principal activities stating the main categories of products sold and/or services performed | 2025 URD pages 8 to 43 |
| 5.1.2. | The basis for any statements made by the Issuer regarding its competitive position. | 2025 URD pages 320 to 328 |

6. ORGANISATIONAL STRUCTURE

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|------|---|-------------------|
| 6.1. | If the Issuer is part of a group, a brief description of the group and the Issuer's position within the group. This may be in the form of, or accompanied by, a diagram of the organisational structure if this helps to clarify the structure. | 2025 URD page 478 |
| 6.2. | If the Issuer is dependent upon other entities within the group, this must be clearly stated together with an explanation of this dependence. | N/A |

9. ADMINISTRATIVE, MANAGEMENT AND SUPERVISORY BODIES

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|------|---|--|
| 9.1. | Names, business addresses and functions within the Issuer of the following persons and an indication of the principal activities performed by them outside of that Issuer where these are significant with respect to that Issuer:

(a) members of the administrative, management or supervisory bodies;

(b) partners with unlimited liability, in the case of a limited partnership with a share capital. | 2025 URD pages 58 to 60, 61 to 62 and 73 to 83 |
| 9.2. | Administrative, Management and Supervisory bodies' conflicts of interests

Potential conflicts of interests between any duties to the Issuer, of the persons referred to in item 9.1, and their private interests and or other duties must be clearly stated. In the event that there | 2025 URD pages 85 and 89 to 92 |

are no such conflicts, a statement to that effect must be made.

10. MAJOR SHAREHOLDERS

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|-------|---|-------------------|
| 10.1. | To the extent known to the Issuer, state whether the Issuer is directly or indirectly owned or controlled and by whom and describe the nature of such control, and describe the measures in place to ensure that such control is not abused | 2025 URD page 143 |
| 10.2. | A description of any arrangements, known to the Issuer, the operation of which may at a subsequent date result in a change in control of the Issuer | 2025 URD page 146 |

11. FINANCIAL INFORMATION CONCERNING THE ISSUER'S ASSETS AND LIABILITIES, FINANCIAL POSITION AND PROFITS AND LOSSES

11.1. Historical Financial Information

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|---------|--|--|
| 11.1.1. | Historical financial information covering the latest two financial years (at least 24 months) or such shorter period as the Issuer has been in operation and the audit report in respect of each year. | 2024 URD pages 355 to 437 (consolidated financial statements)
2024 URD pages 438 to 441 (statutory auditors report on the consolidated financial statements)
2025 URD pages 361 to 443 (consolidated financial statements)
2025 URD pages 444 to 447 (statutory auditors report on the consolidated financial statements) |
| 11.1.2. | Change of accounting reference date

If the Issuer has changed its accounting reference date during the period for which historical financial information is required, the audited historical financial information shall cover at least 24 months, or the entire period for which the Issuer has been in operation, whichever is shorter. | N/A |
| 11.1.3. | Accounting standards

The financial information must be prepared according to International Financial Reporting Standards as endorsed in the Union based on Regulation (EC) No 1606/2002.

If Regulation (EC) No 1606/2002 is not applicable the financial statements must be prepared according to:

(a) a Member State's national accounting standards for issuers from the EEA as required by Directive 2013/34/EU;

(b) a third country's national accounting standards equivalent to Regulation (EC) No 1606/2002 for third country issuers.

Otherwise the following information must be included in the registration document:

(a) a prominent statement that the financial information included in the registration document has not been prepared in accordance with International Financial Reporting Standards as endorsed in the Union based on Regulation (EC) No 1606/2002 and that there may be material differences in the financial information had Regulation (EC) No 1606/2002 been applied to the historical financial information;

(b) immediately following the historical financial information a narrative description of the differences between Regulation (EC) No 1606/2002 as adopted by the Union and the accounting principles adopted by the Issuer in preparing its annual financial statements. | 2024 URD pages 360 to 361
2025 URD pages 366 to 367 |

11.1.5.	<p>Consolidated financial statements</p> <p>If the Issuer prepares both own and consolidated financial statements, include at least the consolidated financial statements in the registration document.</p>	<p>2024 URD pages 355 to 437</p> <p>2025 URD pages 361 to 443</p>
11.1.6.	<p>Age of financial information</p> <p>The balance sheet date of the last year of audited financial information may not be older than 18 months from the date of the registration document.</p>	<p>2025 URD page 362</p>
11.2.	<p><u>Auditing of historical financial information</u></p>	
11.2.1.	<p>The historical annual financial information must be independently audited. The audit report shall be prepared in accordance with Directive 2006/43/EC and Regulation (EU) No. 537/2014.</p> <p>Where Directive 2006/43/EC and Regulation (EU) No 537/2014 do not apply, the historical financial information must be audited or reported on as to whether or not, for the purposes of the registration document, it gives a true and fair view in accordance with auditing standards applicable in a Member State or an equivalent standard. Otherwise, the following information must be included in the registration document:</p> <p>(a) a prominent statement disclosing which auditing standards have been applied;</p> <p>(b) an explanation of any significant departures from International Standards on Auditing.</p>	<p>2024 URD pages 438 to 441 (statutory auditors report on the consolidated financial statements)</p> <p>2025 URD pages 444 to 447 (statutory auditors report on the consolidated financial statements)</p>
11.2.1.a	<p>Where audit reports on the historical financial information have been refused by the statutory auditors or where they contain qualifications, modifications of opinion, disclaimers or an emphasis of matter, the reason must be given, and such qualifications, modifications, disclaimers or emphasis of matter must be reproduced in full.</p>	<p>N/A</p>
11.3.	<p><u>Legal and arbitration proceedings</u></p>	
11.3.1.	<p>Information on any governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which the Issuer is aware), during a period covering at least the previous 12 months which may have, or have had in the recent past significant effects on the Issuer and/or group's financial position or profitability, or provide an appropriate negative statement.</p>	<p>2025 URD page 420</p>

12. MATERIAL CONTRACTS

12.1.	<p>A brief summary of all material contracts that are not entered into in the ordinary course of the Issuer's business, which could result in any group member being under an obligation or entitlement that is material to the Issuer's ability to meet its obligations to security holders in respect of the securities being issued.</p>	<p>2025 URD page 358</p>
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The 2023 EMTN Conditions are incorporated by reference into this Base Prospectus for the purpose only of further issues of Notes to be assimilated (*assimilées*) and form a single series with Notes already issued pursuant to 2023 EMTN Conditions. Non-incorporated parts of the base prospectus of the Issuer dated 6 December 2023 are not relevant for investors.

Previous EMTN Conditions	
2023 EMTN Conditions	Pages 35 to 98 of the base prospectus of the Issuer dated 6 December 2023”

DESCRIPTION OF THE ISSUER

The section entitled “DESCRIPTION OF THE ISSUER” on page 99 of the Base Prospectus shall be replaced by the following:

“DESCRIPTION OF THE ISSUER

A general description of the Issuer is set out in the sections and pages of the 2025 URD and the 2026 Q1 Results identified in the cross-reference table of the section “Documents incorporated by reference” on pages 25 to 30 of this Base Prospectus, as amended.”

GENERAL INFORMATION

Paragraph (4) of the section entitled “General Information” on page 127 of the Base Prospectus shall be replaced by the following:

“(4) *No significant change in the financial position or financial performance*

There has been no significant change in the financial position or financial performance of the Issuer and the Group since 31 March 2026.”

Paragraph (5) of the section entitled “General Information” on page 127 of the Base Prospectus shall be replaced by the following:

“(5) *No material adverse change in the prospects*

There has been no material adverse change in the prospects of the Issuer since 31 December 2025.”

Paragraph (6) of the section entitled “General Information” on page 128 of the Base Prospectus shall be replaced by the following:

“(6) *Legal and arbitration proceedings*

Save as disclosed in this Base Prospectus in item 11.3 of the cross-reference table in section “Documents Incorporated by Reference”, there were no governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which the Issuer is aware), during the 12 months before the date of this Base Prospectus, which may have, or have had in the recent past, significant effects on the Issuer and/or Group’s financial position or profitability.”

Paragraph (8) of the section entitled “General Information” on page 128 of the Base Prospectus shall be replaced by the following:

“(8) *Statutory Auditors*

The statutory auditors of the Issuer are PricewaterhouseCoopers Audit, 63 rue de Villiers, 92200 Neuilly-sur-Seine, France, and Deloitte & Associés, 6 place de la Pyramide, 92908 Paris-La Défense, France (both entities duly authorised as Commissaires aux Comptes and are members of the compagnie régionale des commissaires aux comptes de Versailles et du Centre). These statutory auditors have audited and rendered audit reports on the Issuer’s consolidated financial statements for the fiscal years ended 31 December 2025 and 31 December 2024.

It is specified that the statutory auditors of the Issuer review the Issuer’s unaudited consolidated interim financial statements but they do not audit or review the quarterly results. The Issuer’s 2026 Q1 Results, which are incorporated by reference in this Base Prospectus, were not audited or reviewed by its statutory auditors.”

**PERSONS RESPONSIBLE FOR THE INFORMATION GIVEN
IN THE FIRST SUPPLEMENT**

I hereby certify that the information contained in this First Supplement is, to my knowledge, in accordance with the facts and contains no omission likely to affect its import.

Compagnie Générale des Établissements Michelin

23, place des Carmes-Déchaux
63000 Clermont-Ferrand
France

Duly represented by Mr. Yves Chapot
General Manager

Signed in Clermont-Ferrand, on 6 May 2026

Mr. Yves Chapot
General Manager
Compagnie Générale des Établissements Michelin

APPROVAL OF THE *AUTORITÉ DES MARCHÉS FINANCIERS*



Autorité des marchés financiers

This First Supplement has been approved on 6 May 2026 by the AMF, in its capacity as competent authority under Regulation (EU) 2017/1129, as amended.

The AMF has approved this First Supplement after having verified that the information it contains is complete, coherent and comprehensible within the meaning of Regulation (EU) 2017/1129, as amended. This approval does not imply any verification on the accuracy of such information by the AMF.

This approval should not be considered as an endorsement of the Issuer or the quality of the securities that are the subject of this First Supplement. Investors should make their own assessment as to the suitability of investing in such securities.

This First Supplement obtained the following approval number: n°26-122.