



PRESS RELEASE

GROUP

Clermont-Ferrand, September 4th, 2025

COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN

*Partnership Limited by Shares (commandite par actions) having a capital of EUR 352,874,393
Registered in the CLERMONT-FERRAND Trade and companies register under number 855 200 887
Head office: 23, place des Carmes-Déchaux - 63000 Clermont-Ferrand, France*

Disclosure of the total number of voting rights and of the number of shares making up the Company's capital
(Articles L.233-8 of the French Commercial Code and 223-16 of the General Reglementation of the Autorité des Marchés Financiers)

Date	Number of shares	Total number of voting rights
2025/07/31	705,748,786	Number of theoretical voting rights: 1,034,772,360 Number of voting rights: 1,034,771,533*

* Considering 827 treasury shares

Contact details

Investor Relations

investor-relations@michelin.com

Guillaume Jullienne
guillaume.jullienne@michelin.com

Benjamin Marcus
benjamin.marcus@michelin.com

Media Relations

+33 (0) 1 45 66 22 22
groupe-michelin.service.de.presse@michelin.com

Individual Shareholders

+33 (0) 4 73 32 23 05
Muriel Combris-Battut
muriel.combris-battut@michelin.com

Elisabete Antunes
elisabete.antunes@michelin.com

DISCLAIMER

This press release is not an offer to purchase or a solicitation to recommend the purchase of Michelin shares. To obtain more detailed information on Michelin, please consult the documents filed in France with the Autorité des Marchés Financiers, which are also available from the [michelin.com](https://www.michelin.com) website.

This press release may contain a number of forward-looking statements. Although the Company believes that these statements are based on reasonable assumptions at the time of publishing this document, they are by nature subject to risks and contingencies liable to translate into a difference between actual data and the forecasts made or inferred by these statements.