



GROUP

We are pleased to invite you to the

MICHELIN 2024 Annual Results Conference

Presented by

Florent Menegaux – Chief Executive Officer
Yves Chapot - General Manager & Group CFO

on February 12, 2025 at 6:30pm CET

This presentation will be followed by a Q&A session.

The 2024 Annual Results presentation will be made public on [michelin.com](https://www.michelin.com)
on February 12 at 5:45 pm CET.

LIVE WEBCAST AND CONFERENCE CALL

Live Webcast: Access via [michelin.com](https://www.michelin.com)

Conference call: Contact numbers for the conference call

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|---|-------------------|-----------------------------------|
| • From North America | +1 718 705 8796 | + pin code 147778 |
| • From France | +33 1 70 91 87 04 | + pin code 147778 |
| • From the UK and the rest of the world | +44 1 212 818 004 | + pin code 147778 |

REPLAY

Webcast replay will be available as of February 13 at 9:00am CET on [michelin.com](https://www.michelin.com)