GROUP INVESTOR RELATIONS

Clermont-Ferrand, October 1st, 2026

INFORMATION ON MICHELIN PRE-CLOSE CALL AHEAD OF Q3 2026 RELEASE

Michelin will hold a pre-close call for sell-side analysts ahead of the Q3 sales release planned on October 20, 2026.
This call will be held remotely (by Teams) on October 1st, 2026, at 18h00 CET.

The participants are sell-side analysts from financial institutions that cover Michelin stock. The list can be found at: https://www.michelin.com/en/investors/presentation-events/consensus

The transcript of the call will be posted simultaneously on Michelin's website. No documents will be shared, and there will be no Q&A session.

The aim of this call is to bring together public information previously provided by Michelin or otherwise available in the market, which may support in assessing Michelin's financial performance ahead of its Q3 2026 sales information. Hence, the call will deal with Q3 tire markets development, the business environment impact on Group's revenue in the quarter and a reminder of some news already communicated by the Group.

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Investor relations

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