

We are pleased to invite you to the

## Q1 2026 Sales Conference

Presented by

**Yves Chapot - General Manager & Group CFO**

**on April 29, 2026 at 6:30pm CET**

This presentation will be followed by a Q&A session.

The Q1 2026 Sales presentation will be made public on [michelin.com](https://www.michelin.com) on April 29 at 5:45 pm CET.

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### LIVE WEBCAST AND CONFERENCE CALL

**Live Webcast:** Access via [michelin.com](https://www.michelin.com)

**Conference call:** Contact numbers for the conference call

- From North America +1 718 705 8796 + pin code 147778
- From France +33 1 70 91 87 04 + pin code 147778
- From the UK and the rest of the world +44 1 212 818 004 + pin code 147778

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### REPLAY

Webcast replay will be available as of April 30, at 9:00am CET on [michelin.com](https://www.michelin.com)