



PRESS RELEASE

GROUP

Clermont-Ferrand, December 12th, 2024

COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN

Partnership Limited by Shares (*commandite par actions*) having a capital of EUR 352,872,321.50
Registered in the CLERMONT-FERRAND Trade and companies register under number 855 200 887
Head office: 23, place des Carmes-Déchaux - 63000 Clermont-Ferrand, France

Disclosure of the total number of voting rights and of the number of shares making up the Company's capital (Articles L.233-8 of the French Commercial Code and 223-16 of the General Reglementation of the Autorité des Marchés Financiers)

Following the cancellation of 2,755,334 treasury shares on 2024/12/05, you will find below the declaration of the number of shares and voting rights as of 2024/11/30 and 2024/12/05.

Date	Number of shares	Total number of voting rights
2024/11/30	708,502,606	Number of theoretical voting rights: 996,369,668 Number of voting rights: 993,614,334*
2024/12/05	705,747,272	Number of theoretical voting rights: 994,417,520 Number of voting rights: 994,417,520

* Considering 2,755,334 treasury shares

<p>Investor Relations investor-relations@michelin.com</p> <p>Guillaume Jullienne guillaume.jullienne@michelin.com</p> <p>Benjamin Marcus benjamin.marcus@michelin.com</p> <p>Flavien Huet flavien.huet@michelin.com</p>	<p>Media Relations +33 (0) 1 45 66 22 22 groupe-michelin.service.de.presse@michelin.com</p> <p>Individual Shareholders Relations +33 (0) 4 73 32 23 05</p> <p>Muriel Combris-Battut muriel.floc-hlay@michelin.com</p> <p>Elisabete Antunes elisabete.antunes@michelin.com</p>
------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

DISCLAIMER

This press release is not an offer to purchase or a solicitation to recommend the purchase of Michelin shares. To obtain more detailed information on Michelin, please consult the documents filed in France with Autorité des marchés financiers, which are also available from the Michelin website www.michelin.com