GROUP INVESTOR RELATIONS

Clermont-Ferrand, July 1st, 2026

INFORMATION ON MICHELIN PRE-CLOSE CALL AHEAD OF H1 2026 RELEASE

Michelin will hold a pre-close call for sell-side analysts ahead of the H1 financial results release planned on July 27, 2026.
This call will be held remotely (by Teams) on July 2nd, 2026, at 18h00 CET.

The participants are sell-side analysts from financial institutions that cover Michelin stock. The list can be found at: https://www.michelin.com/en/investors/presentation-events/consensus

The transcript of the call will be posted simultaneously on Michelin's website. No documents will be shared, and there will be no Q&A session.

The aim of this call is to bring together public information previously provided by Michelin or otherwise available in the market, which may support in assessing Michelin's financial performance ahead of its H1 2026 sales and profit information. Hence, the call will deal with H1 tire markets development, the business environment impact on Group's H1 revenue / SOI / FCF, a quick update on the Middle East impact on Michelin, and a remainder of some news communicated during H1 by the Group.

Contact details:

Investor relations

investor-relations@michelin.com